BRAG Definitions

BLUE	The change/action has been undertaken to achieve the saving – *Tip: is the saving target achieved and no further service action*
BLACK	The change/action **CANNOT** be achieved or implemented. Alternative options must be explored, to achieve the financial saving.
RED	Significant or high risk of saving not being achieved, as there are barriers preventing the necessary actions to achieve the savings taking place. *Tip: No progress of saving target, no plans, no budget code identified. Must be raised and risks escalated to Programme Board via PFM*
AMBER	A risk of saving not being achieved as there are potential barriers preventing the necessary action to achieve the saving taking place. *Tip: Irregular, no progress of saving target or no budget code identified. Must be raised any further risks escalated to Programme Board via PFM - Mgt by Exception*
GREEN	Plans in place to take the necessary actions and change to achieve the saving – *Tip: regular and ongoing progress of saving within the identified budget code on target.*

Delivery RAG/set Tolerance

Indicator	RED	AMBER	GREEN
Time	Expected Prog/Project delivery date is more than 1 month later than the date agreed by Sponsor or CMT or has changed by more than 1 month (TBA).	Expected Prog/Project delivery date is up by 1 month and later than the date agreed with sponsor or delivery will be impacted by 1 month (TBA).	Prog/Project remains of schedule as agreed with Sponsor (within 1 week of tolerance - TBC) no likely risks or concerns to indicate otherwise.
Cost (tracker and delivery)	Prog/Project estimated exceeds or is predicted to exceed the current agreed estimate by 20% (TBC).	Prog/Project estimated exceeds or is predicted to exceed agreed between 10%-20% (TBC).	Prog/Project costs are within the agreed cost estimates with 10% (TBC)
Scope/Quality	Significant change to the Prog/Project scope as agreed.	n/a	Prog/Project scope remains as agreed no changes no risks or concerns.

	RED	AMBER	GREEN
Overall RAG	Red is when one or more of the time/cost and scope indicators are RED	Amber if one or more of the time/cost indicators are Amber and none are Red	Green if all of the time/scope/cost are green or within set RAG agreed tolerances.